FINANCIAL STATEMENTS
AND
INDEPENDENT AUDITOR'S REPORT

DECEMBER 31, 2023 AND 2022

# **CONTENTS**

_	Page No.
Independent Auditor's Report	1 - 2
Exhibits:	
A Statements of Financial Position	3
B Statements of Activities and Changes in Net Assets	4
C Statements of Functional Expenses	5 – 6
D Statements of Cash Flows	7
Notes to Financial Statements	8 - 26



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# INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees of The Jewish Foundation of Greater New Haven, Inc. Woodbridge, Connecticut

## **Opinion**

We have audited the accompanying financial statements of The Jewish Foundation of Greater New Haven, Inc. (a nonprofit organization), which comprise the statements of financial position as of December 31, 2023 and 2022, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Jewish Foundation of Greater New Haven, Inc. as of December 31, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of The Jewish Foundation of Greater New Haven, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about The Jewish Foundation of Greater New Haven, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

# Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of The Jewish Foundation of Greater New Haven, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about The Jewish Foundation of Greater New Haven, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Woodbridge, Connecticut

October 10, 2024

# STATEMENTS OF FINANCIAL POSITION

# DECEMBER 31, 2023 AND 2022

## ASSETS

		2023	2022
Assets			_
Cash and Cash Equivalents	\$	50,887	\$ 99,204
Unconditional Promises to Give		49,805	463
Notes Receivable		1,358,753	1,358,753
Prepaid Expenses and Other Assets		52,196	160,598
Cash Surrender Value of Life Insurance		253,442	237,782
Investments		72,002,153	69,793,031
Property and Equipment, Net		10,587	 5,915
Total Assets	\$	73,777,823	\$ 71,655,746
LIABILITIES AND NET ASS	SETS		
		2023	 2022
Liabilities			
Accounts Payable	\$	53,192	\$ 41,364
Accrued Liabilities and Allocations		69,048	76,494
Liabilities Under Split-Interest Agreements		457,903	477,735
Custodial Accounts		14,734,484	 14,078,587
Total Liabilities		15,314,627	 14,674,180
Net Assets			
Without Donor Restrictions			
Undesignated		5,206,630	5,303,589
Board Designated		365,021	 387,906
Total Without Donor Restrictions		5,571,651	5,691,495
With Donor Restrictions		52,891,545	51,290,071
Total Net Assets		58,463,196	56,981,566
Total Liabilities and Net Assets	\$	73,777,823	\$ 71,655,746

See accompanying notes to the financial statements

Exhibit: A - Page 3

# STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

# FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022

		2023		2022						
	Without Donor	ithout Donor With Donor		Without Donor	With Donor	_				
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total				
Revenue and Support										
Contributions	\$ 79,418	\$ 1,227,429	\$ 1,306,847	\$ 63,284	\$ 2,477,826	\$ 2,541,110				
Investment Return (Loss), Net	790,653	3,562,367	4,353,020	(462,283)	(6,745,337)	(7,207,620)				
Administration Fee Income	166,814	=	166,814	121,408	=	121,408				
Present Value Adjustments to										
Split-Interest Agreements	8,589	11,243	19,832	9,104	7,215	16,319				
Net Assets Released from Restrictions	3,199,565	(3,199,565)		3,676,322	(3,676,322)					
Net Revenue and Support	4,245,039	1,601,474	5,846,513	3,407,835	(7,936,618)	(4,528,783)				
Expenses										
Program Services	3,642,394	-	3,642,394	3,495,596	-	3,495,596				
Fundraising	219,959	-	219,959	175,717	-	175,717				
Management and General	502,530		502,530	430,568		430,568				
Total Expenses	4,364,883		4,364,883	4,101,881		4,101,881				
Change in Net Assets	(119,844)	1,601,474	1,481,630	(694,046)	(7,936,618)	(8,630,664)				
Net Assets - Beginning of Year	5,691,495	51,290,071	56,981,566	6,385,541	59,226,689	65,612,230				
Net Assets - End of Year	\$ 5,571,651	\$ 52,891,545	\$ 58,463,196	\$ 5,691,495	\$ 51,290,071	\$ 56,981,566				

See accompanying notes to the financial statements

Exhibit: B - Page 4

## STATEMENT OF FUNCTIONAL EXPENSES

## FOR THE YEAR ENDED DECEMBER 31, 2023

	Program Services					Supporting Activities										
	(	Grants & Charitable istributions	Foundation Programs				Total Program Expenses		Fundraising		Management & General		Total Supporting Expenses		Tot	tal Expenses
Programs, Allocations and Expenses																
Grants from Donor Advised Funds	\$	2,034,474	\$	-	\$	2,034,474	\$	-	\$	-	\$	-	\$	2,034,474		
Charitable Distributions from																
Donor Restricted Funds		1,315,274		-		1,315,274		-		-		-		1,315,274		
Other Fund Distributions		54,050		-		54,050		-		-		-		54,050		
Grants from Unrestricted Funds		100,000		-		100,000		-		_		-		100,000		
Charitable Distributions from																
Charitable Lead Trusts		699		-		699		-		-		-		699		
Wages Taxes and Fringes		-		26,817		26,817		161,688		361,467		523,155		549,972		
Marketing		-		2,571		2,571		20,871		22,412		43,283		45,854		
Program Expenses		-		106,760		106,760		-		_		_		106,760		
Utilities		-		254		254		1,470		3,346		4,816		5,070		
Bank and Payroll Fees		-		-		-		-		3,111		3,111		3,111		
Depreciation		-		_		-		-		1,828		1,828		1,828		
Administrative Fees		-		-		-		-		51,092		51,092		51,092		
Professional Fees		-		1,495		1,495		35,930		59,274		95,204		96,699		
	\$	3,504,497	\$	137,897	\$	3,642,394	\$	219,959	\$	502,530	\$	722,489	\$	4,364,883		

#### STATEMENT OF FUNCTIONAL EXPENSES

## FOR THE YEAR ENDED DECEMBER 31, 2022

	Program Services					Supporting Activities								
	(	Grants & Charitable istributions		oundation Programs		otal Program Expenses	Fu	ndraising		nagement & General		Supporting xpenses	Tot	tal Expenses
Programs, Allocations and Expenses														
Grants from Donor Advised Funds	\$	1,824,942	\$	-	\$	1,824,942	\$	=	\$	-	\$	-	\$	1,824,942
Charitable Distributions from														
Donor Restricted Funds		1,322,495		-		1,322,495		-		-		-		1,322,495
Other Fund Distributions		54,152		-		54,152		-		-		-		54,152
Grants from Unrestricted Funds		167,634		-		167,634		-		_		-		167,634
Charitable Distributions from														
Charitable Lead Trusts		675		-		675		-		-		-		675
Wages Taxes and Fringes		-		30,619		30,619		91,856		322,220		414,076		444,695
Marketing		-		2,637		2,637		51,111		17,494		68,605		71,242
Program Expenses		-		92,442		92,442		-		-		-		92,442
Utilities		-		-		-		1,125		3,375		4,500		4,500
Bank and Payroll Fees		-		-		-		-		2,341		2,341		2,341
Depreciation		-		-		-		-		1,820		1,820		1,820
Administrative Fees		-		-		-		-		53,398		53,398		53,398
Professional Fees		=		<u> </u>		-		31,625		29,920		61,545		61,545
	\$	3,369,898	\$	125,698	\$	3,495,596	\$	175,717	\$	430,568	\$	606,285	\$	4,101,881

# STATEMENTS OF CASH FLOWS

# FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022

	2023	2022
Cash Flows from Operating Activities:		
Change in Net Assets	\$ 1,481,630	\$ (8,630,664)
Adjustments to Reconcile Change in Net Assets		
to Net Cash Provided by Operating Activities:		
Depreciation and Amortization	1,828	1,820
Net Realized and Unrealized Losses (Gains) on Investments	(4,632,820)	7,812,522
Net (Decrease) Increase in Cash Surrender Value of Life Insuran	(15,660)	33,733
Contributions Restricted for Endowment Funds	(1,048,082)	(867,160)
Decrease (Increase) in Assets:		
Unconditional Promises to Give	(49,342)	450
Prepaid Expenses	108,402	(118,312)
Increase (Decrease) in Liabilities:		
Accounts Payable	11,828	32,271
Accrued Liabilities and Allocations	(7,446)	4,293
Net Cash Used In Operating Activities	(4,149,662)	(1,731,047)
Cash Flows from Investing Activities:		
Repayment of Note Receivable	-	50,000
Purchases of Property and Equipment	(6,500)	(2,326)
Purchases of Investments	(8,803,026)	(11,206,923)
Proceeds from Sale of Investments	10,352,962	 12,945,400
Net Cash Provided by Investing Activities	1,543,436	 1,786,151
Cash Flows from Financing Activities:		
Decrease in Custodial Accounts	1,529,659	(875,004)
Decrease in Split-Interest Agreements	(19,832)	(16,319)
Proceeds from Contributions Restricted for Endowment Funds	1,048,082	 867,160
Net Cash Provided by Financing Activities	2,557,909	(24,163)
Net (Decrease) Increase in Cash and Cash Equivalents	(48,317)	30,941
Cash and Cash Equivalents - Beginning of Year	99,204	 68,263
Cash and Cash Equivalents - End of Year	\$ 50,887	\$ 99,204

See accompanying notes to the financial statements

Exhibit: D - Page 7

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Nature of Activities

The Jewish Foundation of Greater New Haven, Inc. (the Foundation) is a nonprofit charitable organization described in Internal Revenue Code Section 501(c)(3). The Foundation is a Type 1 supporting organization to The Jewish Federation of Greater New Haven, Inc. (the Federation). Located at 360 Amity Road in Woodbridge, Connecticut, the Foundation is supported primarily by donor contributions and bequests.

## **Basis of Accounting**

The Foundation prepares its financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP), which involves the application of accrual accounting; consequently, revenues and gains are recognized when earned, and expenses and losses are recognized when incurred.

## Net Asset Classification

Net assets and revenue, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Without Donor Restriction — Those resources are not subject to donor-imposed restrictions. The Board of Trustees has discretionary control over these resources. Board designated amounts represent those net assets that the board has set aside for a particular purpose (see Note 8).

With Donor Restrictions – Those resources subject to donor-imposed restrictions that will either be satisfied by action of the Foundation or by the passage of time or will require the resources to be maintained in perpetuity. The income from resources maintained in perpetuity is used for operating or other donor-restricted purposes.

## Contributed Services

A substantial number of volunteers, approximately 50 during each of the years ended December 31, 2023 and 2022 respectively, donated their time and performed a variety of tasks that assisted the Foundation. Substantially all of these services do not meet the criteria for recording as contributions under GAAP. During the years ended December 31, 2023 and 2022, the value of contributed services, meeting the requirements for recognition, in the financial statements is deemed immaterial and has not been recorded.

#### NOTES TO FINANCIAL STATEMENTS

#### DECEMBER 31, 2023 AND 2022

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Promises to Give and Contributions

Contributions are recognized when the donor makes an unconditional promise to give. Contributions that are restricted by the donor, that are released from restrictions within the fiscal year in which the contributions are recognized, are reported as increases in net assets without donor restrictions. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, restricted net assets are reclassified as net assets without donor restrictions. Restricted contributions for which the restriction is met within the same year in which the contributions were received, are recorded as net assets without donor restrictions.

The allowance method is used to determine uncollectible unconditional promise receivables. The allowance is based on prior years' experience and management's analysis of specific promises made. For the years ended December 31, 2023 and 2022, management has determined that no allowance is needed.

#### Investments

The Foundation's investments are stated at fair value. Investment return (loss) includes dividends, interest and other investment income and realized and unrealized gains and losses, less external and direct internal investment expenses.

Investment returns (losses) that are initially restricted by donor stipulation and for which the restriction will be satisfied in the same year are recorded as donor restricted and then released from restriction. Other investment returns (losses) are reflected in the statements of activities as without donor restrictions or with donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

The Foundation's investments are monitored by the Foundation's Investment Committee and are executed in a manner consistent with policies and guidelines established by the Investment Committee and approved by the Board of Trustees. In addition to market risks, the Foundation is also exposed to credit losses up to the amount of the investments in the event of nonperformance by other parties to the investment transactions. However, nonperformance by the counterparties is not anticipated.

When an investment is received as a donation or bequest, the fair value is recorded as the cost of the investment.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Custodial Accounts**

The Foundation acts as an agent for other organizations for the purpose of being able to utilize the Foundation's investment expertise. The assets and the return on investment of those assets are to be used on behalf of the other organizations.

# Functional Allocation of Expenses

The cost of providing the Foundation's programs and other activities is summarized on a functional basis in the statements of activities and changes in net assets and statements of functional expenses. Expenses that can be identified with a specific program or support service are charged directly to that program or support service. Costs common to multiple functions have been allocated among the various functions benefited using a reasonable allocation method that is consistently applied. This primarily consists of wages, taxes, and fringe expenses, which are allocated based on activity reports prepared by key personnel. The Foundation evaluates the basis on which costs are allocated as needed, but at least every other year.

Management and general expenses include those costs that are not directly identifiable with any specific program, but which provide for the overall support and direction of the Foundation.

Fundraising costs are expensed as incurred, even though they may result in contributions received in future years. The organization generally does not conduct its fundraising activities in conjunction with its other activities. In the few cases in which it does, such as when the annual report or donor acknowledgements contain requests for contributions, joint costs have been allocated between fundraising and general and administrative expenses in accordance with standards for accounting for costs of activities that include fundraising. Additionally, advertising costs are expensed as incurred.

#### Cash and Cash Equivalents

The Foundation considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents.

## Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the accompanying financial statements and related notes. Actual results could differ from those estimates.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

## NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## Federal Income Tax

The Foundation is a not-for-profit organization exempt from taxation under Internal Revenue Code Section 501(c)(3) and is not considered a private foundation. The Foundation is required to file Federal Form 990 annually.

The Foundation believes that it has appropriate support for income tax positions taken. Therefore, management has not identified any uncertain income tax positions. Generally, income tax returns related to the last three years remain open for examination by taxing authorities.

# Subsequent Events

The Foundation evaluates the impact of subsequent events, which are events that occur after the statement of financial position date but before the financial statements are issued for potential recognition in the financial statements. Management has evaluated for subsequent events for recognition and disclosure through October 10, 2024, the date the financial statements were available to be issued.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

As of December 31, 2023 and 2022, the Foundation has approximately \$3,907,000 and \$3,896,000, respectively, of financial assets available within one year of the statement of financial position date to meet the cash needs for general expenditures, as summarized below:

	2023	2022
Cash and cash equivalents	\$ 50,887	\$ 99,204
Unconditional Promises to Give	49,805	463
Notes Receivable	1,358,753	1,358,753
Cash Surrender Value of Life Insurance	253,442	237,782
Investments	72,002,153	69,793,031
Total Financial Assets	73,715,040	71,489,233
Less financial assets held to meet donor-imposed restrictions:		
Donor restricted funds	(52,891,545)	(51,290,071)
Custodial accounts	(14,734,484)	(14,078,587)
Split-interest agreements	(457,903)	(477,735)
Less financial assets not available within one year:		
Notes receivable	(1,358,753)	(1,358,753)
Less board-designated endowment fund	(365,021)	(387,906)
Financial Assets Available to meet Cash needs for general		
expenditures within one year	\$ 3,907,334	\$ 3,896,181

The above table reflects board designated funds as unavailable because it is the Foundation's intention to invest those resources for the long-term support of the organization. However, in the case of need, the Board of Trustees could appropriate resources from the Board designated endowment fund. As part of the Foundation's liquidity management, it has a policy to structure the financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Foundation receives an administrative fee for the custodial accounts that it manages on behalf of other organizations. This administrative fee provides the majority of the cash needed to cover its management and general expenses during the year. Income from donor-restricted endowments is restricted for specific purposes and, therefore, is not available for general expenditures. Currently, the Foundation does not intend to spend from its undesignated funds included in its investments, other than amounts appropriated for general expenditures as part of its annual budget approval and appropriation process, however amounts could be made available if necessary.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

## NOTE 3 – UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give of \$49,805 and \$463 are expected to be collected less than one year from December 31, 2023 and 2022, respectively.

## NOTE 4 – NOTES RECEIVABLE

In March 2007, the Foundation granted Camp Laurelwood a line of credit of \$1,500,000. In January 2012, the Foundation converted the line of credit into a term loan that requires interest only payments equal to the Foundation's spending policy, which is currently 4%. If the spending policy ever exceeds 6%, Camp Laurelwood will have the option of making cash payments up to 6% and having the interest in excess of 6% accrue into the outstanding loan balance. On February 1, 2025, the note will require monthly principal payments of \$3,629, which will continue through the note's maturity date of October 1, 2055. The note is secured by a mortgage on the property owned by Camp Laurelwood. The outstanding balance on this note as of December 31, 2023 and 2022 was \$1,358,753.

In July 2021, the Foundation granted Southern Connecticut Hebrew Academy, Inc. a term loan in the amount of \$50,000. The note matured on September 25, 2021, but was not repaid until 2022. The note bears interest at 6% beginning on the maturity date until paid in full. However, the Foundation waived all interest related to this note. The balance of this term note of \$50,000 was paid in full during 2022.

The aggregate annual maturities of the note receivable as of December 31, 2023 are as follows:

Year	 Amount			
2024	\$ -			
2025	39,919			
2026	43,548			
2027	43,548			
2028	43,548			
Thereafter	 1,188,190			
Total	\$ 1,358,753			

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 5 – INVESTMENTS AND FAIR VALUE MEASUREMENTS

The investments of the Foundation consist primarily of money market and mutual funds, exchange traded funds, U.S. Government Securities, foreign bonds, and alternative investments, which consist primarily of hedge funds and private equity funds. In accordance with its approved investment practices and policies, investments held by the Foundation are to be conservative and diversified in order to preserve capital, achieve the proper liquidity requirements of the Foundation and avoid inappropriate concentration of credit and interest rate risk, while striving to maximize returns.

All investments are recorded at fair value. FASB Accounting Standards Codification (ASC) Topic 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC Topic 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). Inputs are broadly defined as assumptions market participants would use in pricing an asset or liability. The three levels of inputs that may be used to measure fair value are as follows:

Level 1 – Quoted prices in active markets for identical assets or liabilities.

Level 2 – Observable inputs, other than Level 1 inputs, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3 – Unobservable inputs supported by little or no market activity that are significant to the fair value of the assets or liabilities.

The asset's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. There were no transfers between levels during 2023 or 2022.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in methodologies used at December 31, 2023 and 2022.

Money Market and Mutual Funds: Money market and mutual funds are valued at the quoted net asset value of shares reported in the active market in which the money market and mutual funds are traded.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 5 – INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Exchange Traded Funds: Exchange traded funds are valued at the quoted share prices reported in the active market in which the funds are traded.

Common Stocks: Common Stocks are valued at the quoted share prices reported in the active market in which the stocks are traded.

*U.S. Government Securities:* U.S. government securities are valued at the closing price reported in the active market in which the security is traded (Level 1 inputs).

Foreign Bonds: Foreign bonds are valued based upon recent bid prices or the average of recent bid and asked prices when available (Level 2 inputs) and, if not available, they are valued through matrix pricing models developed by sources considered by management to be reliable. Matrix pricing, which is a mathematical technique commonly used to price debt securities that are not actively traded, values debt securities without relying exclusively on quoted prices for the specific securities but rather by relying on the securities' relationship to other benchmark quoted securities with similar credit risk (Level 2 inputs)

Alternative Investments: Alternative investments, which primarily consist of hedge funds and private equity funds, are not traded in an active market and their fair values have been estimated using the net asset value (NAV) per share of each investment, as reported by the fund managers.

The method described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the organization believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

# NOTE 5 – INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

The following table sets forth by level, within the fair value hierarchy, the Foundation's investments fair value as of December 31, 2023:

	Level 1	Level 2	Level 3	Valued NAV Per Share*	Total
Investments					
Money Market Funds	\$ 2,476,631	\$ -	\$ -	\$ -	\$ 2,476,631
Mutual Funds	15,581,459	-	-	-	15,581,459
Exchange Traded Funds	11,991,110	-	-	-	11,991,110
Domestic Common Stocks	1,129,151	-	-	-	1,129,151
U.S. Government Securities	97,150	-	-	-	97,150
Foreign Bonds	-	475,238	-	-	475,238
Alternative Investments *			<u> </u>	40,251,414	40,251,414
Total Investments at Fair Value	\$ 31,275,501	\$ 475,238	\$ -	\$ 40,251,414	\$ 72,002,153

Investment assets at fair value as of December 31, 2022:

	Level 1	Level 2	Valued           NAV Per           Level 2         Level 3         Share*			
Investments						
Money Market Funds	\$ 1,055,577	\$ -	\$ -	\$ -	\$ 1,055,577	
Mutual Funds	15,921,249	-	-	-	15,921,249	
Exchange Traded Funds	10,146,054	-	-	-	10,146,054	
Domestic Common Stocks	915,772	-	-	-	915,772	
U.S. Government Securities	93,009	-	-	-	93,009	
Foreign Bonds	-	458,665	-	-	458,665	
Alternative Investments *				41,202,705	41,202,705	
Total Investments at Fair Value	\$ 28,093,648	\$ 458,665	\$ -	\$ 41,202,705	\$ 69,793,031	

<sup>\*</sup> Investments measured at fair value using NAV per share (or its equivalent) as a practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in the hierarchy tables for such investments are intended to permit reconciliation of the fair value hierarchy to the investments at fair value line item presented in the statements of financial position.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

## NOTE 5 – INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Investment return (loss), net is comprised of the following for the years ended December 31, 2023 and 2022, respectively:

		2023	 2022			
Dividend and Interest Income	\$	654,860	\$ 497,357			
Foundation Administration Fee		556,927	570,568			
Net (Decrease) Increase in the Fair						
Value of Investments		3,698,160	 (7,704,977)			
Subtotal		4,909,947	(6,637,052)			
Less: Foundation Administration Fee		(556,927)	 (570,568)			
Total	\$	4,353,020	\$ (7,207,620)			

Realized gains and losses on investments represent the change in market value from the purchase date to the date of sale. Changes in market value for investments held by the Foundation are reflected as a net increase or decrease in the fair value of investments, a component of investment return in the accompanying statements of activities.

Net investment returns are netted against management investment expenses, including custodial fees and investment advisory fees paid which amounted to \$213,840 and \$221,974 for the years ended December 31, 2023 and 2022, respectively.

The following table sets forth the unfunded commitments (future cash investments that the Foundation is required to make to the fund), redemption frequency, and redemption notice period for the alternative investments, which are valued using NAV:

# NOTES TO FINANCIAL STATEMENTS

# DECEMBER 31, 2023 AND 2022

# NOTE 5 – LONG-TERM INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

Private Equity  Landmark Equity Partners XIV, L.P. \$ 59,953 \$ 26,075 Illiquid** N/A  Park Street Capital Private Equity Fund 383,542 20,000 Illiquid** N/A  Landmark Equity Partners XV, L.P. 191,909 158,766 Illiquid** N/A	
Park Street Capital Private Equity Fund 383,542 20,000 Illiquid** N/A Landmark Equity Partners XV, L.P. 191,909 158,766 Illiquid** N/A	
Landmark Equity Partners XV, L.P. 191,909 158,766 Illiquid** N/A	
$CCCD' \rightarrow CC' \rightarrow UU/C \rightarrow UD$ $E(1E0E7 \qquad E000E0 \qquad UU' \rightarrow UV'$	
SCS Private Equity IV (Cayman), LP 5,615,957 509,850 Illiquid** N/A	
SCS Private Equity V (Cayman), LP 6,513,139 815,676 Illiquid** N/A	
Private Co-Investment Opp Offshore, L.P. 757,972 66,544 Illiquid** N/A	
SCS Private Equity IX Offshore, LP 93,874 1,400,129 Illiquid** N/A	
SCS Private Equity VI (Cayman), LP 5,006,099 481,075 Illiquid** N/A	
SCS Private Equity VII Offshore, LP 1,231,415 373,507 Illiquid** N/A	
Private Equity VIII Offshore, LP 872,035 1,091,229 Illiquid** N/A	
BREP X Offshore Access Fund, LP 94,401 1,380,241 Illiquid** N/A	
Alatus Inflections Long Only Fund Limited 1,164,477 - Monthly N/A	
Greenhouse Long Only Onshore Fund LP 845,577 - Quarterly N/A	
Indus Select Fund, Ltd. 1,143,492 - Monthly N/A	
Private Opportunistic Assets II –	
Tax-Exempt, LP	
Total Private Equity 23,973,842 7,823,092	
Multi-Sector Credit	
Brevet Short Duration Fund, Ltd. 1,272,980 - Quarterly 90 Day	-
SCS Multi-Sector Credit Offshore, LTD 971,681 - Quarterly 100 Da	ıys
Total Multi-Sector Credit 2,244,661 -	
Private Real Assets	
Common Fund Natural Resources Partners	
VIII, LP 144,275 6,250 Illiquid** N/A	
Park Street Capital Natural Resource Fund 228,345 11,250 Illiquid** N/A	
VIA Energy Fund III, L.P. <u>733,724</u> <u>180,000</u> Illiquid** N/A	
Total Private Real Assets 1,106,344 197,500	
Private Credit	
Private Credit III Offshore, LP 1,383,202 305,833 Illiquid** N/A	
Private Credit IV Offshore, LP 1,354,772 657,034 Illiquid** N/A	
Golub Capital Partners Int'l XI, L.P. 903,062 125,000 Illiquid** N/A	
Total Private Credit 3,641,036 1,087,867	
Hedge Fund Strategy	
Absolute Return Strat. Offshore, Ltd 5,801,357 - Semi-Annual 65 Day	ys
Hedged Equity Offshore, Ltd 3,482,016 - Quarterly 65 Day	ys
Sculptor Overseas Fund II, LTD 2,158 - Holdback	
Total Hedge Fund Strategy 9,285,531 -	
Total Investments at NAV \$ 40,251,414 \$ 9,108,459	
Page 18	

## NOTES TO FINANCIAL STATEMENTS

# DECEMBER 31, 2023 AND 2022

# NOTE 5 – LONG-TERM INVESTMENTS AND FAIR VALUE MEASUREMENTS (CONTINUED)

\*\* These alternative investments are made with a long-term perspective, or generally about ten to twelve years in duration with two one-year extensions. These investments are illiquid in nature and not eligible for redemption.

The investment strategies of the alternative funds that use NAV as a practical expedient are as follows:

Class of Investment	Investment Strategy
Global Private Equity	Private equity is an alternative investment class and consists of capital that is not listed on a public exchange. Private equity is composed of funds and investors that directly invest in private companies, or that engage in buyouts of public companies, resulting in the delisting of public equity. Goal is to outperform public equity by constructing a portfolio of investments diversified across strategies, sectors, and vintages. Favor managers who invest in the inefficient lower-middle market or have deep industry-specific expertise.
Multi-Sector Credit	Goal is to generate high current income while providing better downside protection than traditional high-yield corporates. Targeting credits that offer expected yield premiums due to complexity, scarcity, and capital inefficiencies. Downside risks may be mitigated by investing across a broad range of borrowers, industries, collateral and coupon types with varying economic cyclicality (aimed at diversifying the timing and severity of losses).
Private Real Assets	Invests globally in a diversified mix of resource-oriented categories, primarily via private commingled partnerships, although co-investments and separate accounts are employed on an opportunistic basis
Private Credit	Goal is to provide consistent high cash yield and attractive total returns over the economic cycle, through investments in non-publicly traded lending managers (e.g. corporate, asset backed, distressed lending)
Hedge Fund Strategy	Goal is to produce consistent returns not highly correlated to equity, commodity, and fixed income markets.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

#### NOTE 6 – PROPERTY AND EQUIPMENT

Property and equipment are recorded at cost. Depreciation is being provided by use of the straight-line method over the assets' estimated useful lives as follows:

	Estimated Life in Years	2023		2022	
Furniture, Fixtures and Equipment Less: Accumulated Depreciation	5-15 Years	\$	34,209 (23,622)	\$	27,709 (21,794)
Total		\$	10,587	\$	5,915

Depreciation expense was \$1,828 and \$1,820 for the years ended December 31, 2023 and 2022, respectively.

## NOTE 7 – SPLIT-INTEREST AGREEMENTS

The Foundation's split-interest agreements with donors consist of charitable gift annuities, charitable lead trusts and irrevocable charitable remainder trusts for which the Foundation serves as trustee. Assets are invested and payments are made to donors and/or other beneficiaries in accordance to the respective donor agreements. Contribution revenues for charitable gift annuities, charitable remainder trusts, and charitable lead trusts are recognized on the date the agreements are established after recording liabilities for the present value of the estimated future payments to be made to the respective donors and/or other beneficiaries. Assets held in split-interest agreements totaled \$735,110 and \$759,602 on December 31, 2023 and 2022 respectively and are reported at fair market value in the Foundation's statement of financial position. On an annual basis, the Foundation revalues the liabilities to make distributions to the designated beneficiaries based on actuarial assumptions. The present value of the estimated future payments are \$457,903 and \$477,735 at December 31, 2023 and 2022 respectively, calculated using discount rates and applicable mortality tables.

## NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

# NOTE 8 – NET ASSETS

Net assets without donor restrictions of \$5,571,651 and \$5,691,495 as of December 31, 2023 and 2022, respectively, include net assets whose use is not restricted by donors, even though their use may be limited in other respects, such as board designations. Board designated net assets, totaled \$365,021 and \$387,906 as of December 31, 2023 and 2022, respectively.

Changes in time and purpose restricted net assets during the year ended December 31, 2023, are as follows:

	4.44.00	Contributions & Earnings /				10/01/00
	1/1/23	(Losses), Net	Transfe	rred	Released	12/31/23
Philanthropic Funds Charitable Remainder Trusts	\$ 9,124,423 473,017	\$ 1,076,651 32,480	\$	- -	\$ (1,555,354) (27,585)	\$ 8,645,720 477,912
Charitable Gift Annuities	280,827	19,138		-	(39,223)	260,742
Tzedakah Funds Other Donor Restricted	330,258	24,793		-	(6,182)	348,869
Assets Perpetual Restricted	75,868	2,434		-	(77,770)	532
Funds	41,005,678	3,645,543		-	(1,493,451)	43,157,770
Total	\$51,290,071	\$ 4,801,039	\$		\$(3,199,565)	\$52,891,545

Changes in time and purpose restricted net assets during the year ended December 31, 2022, are as follows:

		Contributions			
	1/1/00	& Earnings /	T	D 1 1	10/01/00
	1/1/22	(Losses), Net	Transferred	Released	12/31/22
Philanthropic Funds	\$ 10,310,769	\$ 334,925	\$ (113,781)	\$(1,407,490)	\$ 9,124,423
Charitable Remainder	568,681	(69,445)	-	(26,219)	473,017
Trusts	ŕ	. , ,			•
Charitable Gift	352,977	(43,542)	-	(28,608)	280,827
Annuities		,			
Tzedakah Funds	378,968	(39,554)	-	(9,156)	330,258
Other Donor Restricted		,	-		
Assets	127,557	236,951		(288,640)	75,868
Perpetual Restricted					
Funds	47,487,737	(4,666,165)	100,991	(1,916,885)	41,005,678
Total	\$ 59,226,689	\$ (4,246,830)	\$ (12,790)	\$(3,676,998)	\$51,290,071

Contributions

#### NOTES TO FINANCIAL STATEMENTS

#### DECEMBER 31, 2023 AND 2022

## NOTE 9 – ENDOWMENT

The Foundation's endowments consist of 331 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

## Interpretation of Relevant Law

The Foundation is subject to the State of Connecticut Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the Board of Trustees appropriates such amounts for expenditure. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The Board of Trustees of the Foundation has interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Foundation has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

Additionally, in accordance with SPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments

# NOTES TO FINANCIAL STATEMENTS

# DECEMBER 31, 2023 AND 2022

# NOTE 9 – ENDOWMENT (CONTINUED)

- (6) Other resources of the organization
- (7) The investment policies of the Foundation.

Endowment net asset composition by type of fund, along with a reconciliation to total net assets, as of December 31, 2023 and 2022:

		Without				
<u>2023</u>		Donor		With Donor		
	R	estrictions	F	Restrictions	Total	
Board Designated Endowment Funds Donor Restricted Endowment Funds: Original donor-restricted gift amount and amounts required to be	\$	365,021	\$	-	\$	365,021
maintained in perpetuity by donor		-		32,559,313		32,559,313
Accumulated investment gains				8,981,138		8,981,138
Total Endowment Net Assets Net Assets not under Endowment Total Net Assets		365,021 5,206,630	\$	41,540,451 11,351,094		41,905,472 16,557,724
Total Net Assets	7	5,571,651	7	52,891,545	<u> </u>	58,463,196
<u>2022</u>		Without Donor estrictions		Vith Donor Restrictions		Total
Board Designated Endowment Funds Donor Restricted Endowment Funds: Original donor-restricted gift amount and amounts required to be	\$	387,906	\$	-	\$	387,906
maintained in perpetuity by donor		_		31,511,724		31,511,724
Accumulated investment gains		_		7,516,313		7,516,313
			-	7,010,010		7,010,010
Total Endowment Net Assets		387,906		39,028,037		39,415,943
Total Endowment Net Assets Net Assets not under Endowment		387,906 5,303,589				

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

## NOTE 9 – ENDOWMENT (CONTINUED)

Changes in endowment net assets for the years ended December 31, 2023 and 2022:

	Without		
<u>2023</u>	Donor	With Donor	
	Restrictions	Restrictions	Total
Endowment net assets, beginning of year	\$ 387,906	\$ 39,028,037	\$ 39,415,943
Investment return, net	4,714	3,200,445	3,205,159
Contributions		1,048,082	1,048,082
Appropriation of endowment assets for			
expenditure	(100,000)	(1,409,021)	(1,509,021)
Other changes	72,401	(327,092)	(254,691)
Endowment net assets, end of year	\$ 365,021	\$ 41,540,451	\$ 41,905,472
	VV7:41		
2022	Without	With Dance	
<u>2022</u>	Donor	With Donor	T-4-1
	Restrictions	Restrictions	Total
Endowment net assets, beginning of year	\$ 390,123	\$ 45,283,210	\$ 45,673,333
Investment return, net	(2,963)	(5,206,098)	(5,209,061)
Contributions	-	867,160	867,160
Appropriation of endowment assets for			
expenditure	-	(1,916,235)	(1,916,235)
Other changes	746		746
Endowment net assets, end of year	\$ 387,906	\$ 39,028,037	\$ 39,415,943

# Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the Board of Trustees, the endowment assets have longer-term investment objectives and diversified strategies that will accommodate relevant, reasonable, or probable events. Careful management of the assets is designed to ensure a total return necessary to preserve and enhance the principal of the funds and at the same time, provide a dependable source of support for current operations and programs.

#### NOTES TO FINANCIAL STATEMENTS

## DECEMBER 31, 2023 AND 2022

## NOTE 9 – ENDOWMENT (CONTINUED)

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy of appropriating for distribution each year 4 percent of its endowment fund's average fair value over the prior 12 quarters. In establishing this policy, the Foundation considered the long-term expected return on its endowment. The Foundation has a policy that permits spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations. The Board of Trustees appropriated for expenditure \$14,625 from underwater endowment funds during the year, which represents less than 2 percent of the 12-quarter moving average, not the 4 percent it generally draws from its endowment.

#### Underwater Endowment Funds

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Foundation to retain as a fund of perpetual duration. As a result of unfavorable market conditions during 2023, deficiencies of this nature exist, as of December 31, 2023, in 10 donor-restricted endowment funds, which has an original gift value of \$663,116, a current fair value of \$422,267, and a deficiency of \$240,849. Deficiencies of this nature exist, as of December 31, 2022, in 18 donor-restricted endowment funds, which together have an original gift value of \$344,242, a current fair value of \$226,011, and a deficiency of \$118,231. The deficiency 2022 resulted from unfavorable market fluctuations that occurred shortly after the investment of new contributions for donor-restricted endowment funds and continued appropriation for certain programs that was deemed prudent by the Board of Trustees.

#### NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2023 AND 2022

#### NOTE 10 – CONCENTRATION OF CREDIT RISK

#### Credit Risk

The Foundation maintains demand deposits, money market funds, and other investments at financial institutions. Balances are insured, per bank, by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000, and per brokerage firm, by the Securities Investor Protection Corporation (SIPC) up to \$250,000. At times, balances exceeded insured limits. Consequently, the failure of an institution could result in financial loss for the Foundation. However, the Foundation has not experienced any losses on these accounts in the past, and management believes the risk of loss, if any, to be minimal.

Investment securities, in general, are exposed to various risks such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could have a material impact on the Foundation's investments.

#### Market Risk

The Foundation invests in a diverse professionally managed portfolio of investments. Such investments are exposed to potential market volatility. Therefore, the Foundation's investments may be subject to significant fluctuations in fair value. Consequently, the investment amounts reported in the accompanying financial statements may not be reflective of the portfolio's fair value during subsequent periods.

#### NOTE 11 – STATEMENTS OF CASH FLOWS

Supplemental disclosure of cash flow information:

	 2023	2022		
Interest Paid During the Year	\$ -	\$	-	
Non Cash Gifts received	\$ 194,959	\$	422,352	